



HASTINGS

*Centre Hastings*

COUNTY

Municipality of Centre Hastings  
2023 Draft Municipal Budget v2  
Anticipated Approval: February 15, 2023

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**Background:**

On an annual basis, the Municipality prepares a budget for Council to authorize expenditures for the year. The municipal budget is a key planning document that provides a foundation to deliver municipal services. The budget is a plan to implement municipal goals and priorities and provides a method to monitor and control income and expenses throughout the year.

The Operating budget is organized by department/service area and relates to day-to-day operations including programs and services such as parks, arena, road maintenance, policing, fire and emergency services, planning, administration, and others.

Transfers to Reserves may be included by department/service as part of a plan for longer term goals.

The Capital Budget outlines the Municipality's capital expenditure plan and related funding for these projects that will provide or support services to residents over many years.

Operating and capital expenditures are funded by revenue received from user fees, service charges, grants, reserves, financing, and property taxation. Like most municipalities, property tax is the main source of revenue at Centre Hastings. Specifically, revenue from property tax represented approximately 58% of total municipal budgeted revenue (dollars collected to pay for delivery of services) in 2022.

As a lower-tier municipality, Centre Hastings is responsible to collect taxes on behalf of the County of Hastings and the Province of Ontario (education taxes). Budget and tax rate information related to the County of Hastings and the Province of Ontario are not included in the municipal budget (has no impact on the municipal tax rate itself), but of course impacts our residents overall and is therefore included in the total tax bill impact calculation.

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**Annual Budget Schedule:**

<b>Objective</b>	<b>Timeline**</b>
Distribution of Operating and Capital Budget documents to Staff	October
Submission of Operating and Capital Budget documents to Finance	November
Finance review and compilation/consolidation of Budget	November
CAO and Director of Finance review of Budget	November
Draft Budget to Council and available in Municipal Office and online	January
CAO and Director of Finance meet with Council members individually for feedback	January
Final Budget approval (target) and User Fees by-law approved	February
Final tax levy by-law (following approval of County of Hastings/Education tax rates)	May

OPP Contract typically provided to Centre Hastings late September (large budget impact)

OMPF Funding announced late November by Ministry (large budget impact)  
MPAC assessment data provided early December (critical to tax rate calculation)

By providing the annual Budget to Council prior to the beginning of the next calendar year, deliberation and approval may occur earlier. This facilitates more timely procurement of goods and services and assists with achieving departmental goals and completion of planned projects outlined in the Budget.

\*\*In an Election year such as 2022, all items in the above timeline are typically forward by one month. Target approval date for the 2023 Budget is February 15, 2023.

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**Factors Affecting Budget:**

There are a number of factors that can impact the operating budget significantly. The following table outlines the most common items, however is not considered an exhaustive list:

<u>Category</u>	<u>Description</u>	<u>Impact 2023</u>
Employee Compensation	Relates to existing staff complement and includes applicable pay equity adjustments, economic adjustments, job rate adjustments and benefit adjustments.	Yes
Mandatory Legislation or Contracts	Any new or changes in legislation that require a department to incur additional costs to start a new service, change service levels, or maintain an existing level of service. The 2023 insurance renewal saw an increase of approximately 14% and has been included in the budget (\$22,950). OMERS Expansion to Non-Full Time members (students/PT)	Yes
Additional Staffing Levels	In instances where new/additional staff are hired (or annualized from prior year), the full impact of wages and benefits are included in the budget. Instances where additional staffing are proving necessary to maintain existing service levels/requirements.	Yes
New/Altered Services	Where new services and/or partial year funding for the services were added during the previous year, the full impact of the service must be annualized in the budget.	Yes
Inflationary	Impacts due to rate increases for items such as maintenance supplies/services, insurance, winter maintenance (sand, salt, fuel).	Yes
Utilities	Projected changes to utilities (hydro, natural gas, etc.), based on historical trends.	Yes
Council/Community Initiatives	Council direction that has budget effects for subsequent years. Costs related to Madoc Chamber of Commerce, Agricultural Society, BIT Committee, Central Hastings Transit, as well as internally funded capital projects not funded in current year but instead financed over several future years (unfinanced capital). Planning ahead for large capital expenditures with Transfer to Reserves (smoothing of tax rate impacts).	Yes
Fees/Charges and Other Revenue	Revenue impact of proposed increases to existing fees/charges, new fees/charges, grant allocations and Reserve activity.	Yes

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**Factors Affecting Budget:**

COVID-19 Pandemic

Following the declaration of the COVID-19 pandemic in 2020, the Ontario government announced funding assistance to provide Ontario municipalities with support to address COVID-19 operating costs and pressures.

The following summary outlines funding that was received by Centre Hastings to date for this purpose:

Safe Restart Phase 1:	\$	172,400
COVID-19 Recovery Funding (CRFM):	\$	12,096
	\$	<u>184,496</u>

An amount of \$46,223 from the Safe Restart Phase 1 funding was allocated in 2020 to offset direct expenses and loss of revenue within Parks & Recreation and Administration departments, with a further \$50,924 allocated in 2021, for the same ongoing financial pressures. Approximately \$20,000 will be allocated in 2022 (still processing final year-end adjustments). Now that direct cleaning costs/PPE are less and facilities are open, slow returns to rental patterns and inflation continues to be the primary COVID-19 cost driver on the Municipal Budget.

Parks & Recreation revenues shortfalls as well as inflationary impacts primarily related to fuel will be the primary focus in the 2023 Draft Budget.

The balance of the COVID-19 Funding will be allocated in 2023:

Direct expenses for cleaning, disinfecting, etc.:	\$	-	(page 12)
Increase in fuel related costs driven by post-COVID inflation	\$	35,000	(page 18)
Decrease in Parks & Recreation User Fees:	\$	30,000	(page 24)
	\$	<u>65,000</u>	

Grant Applications

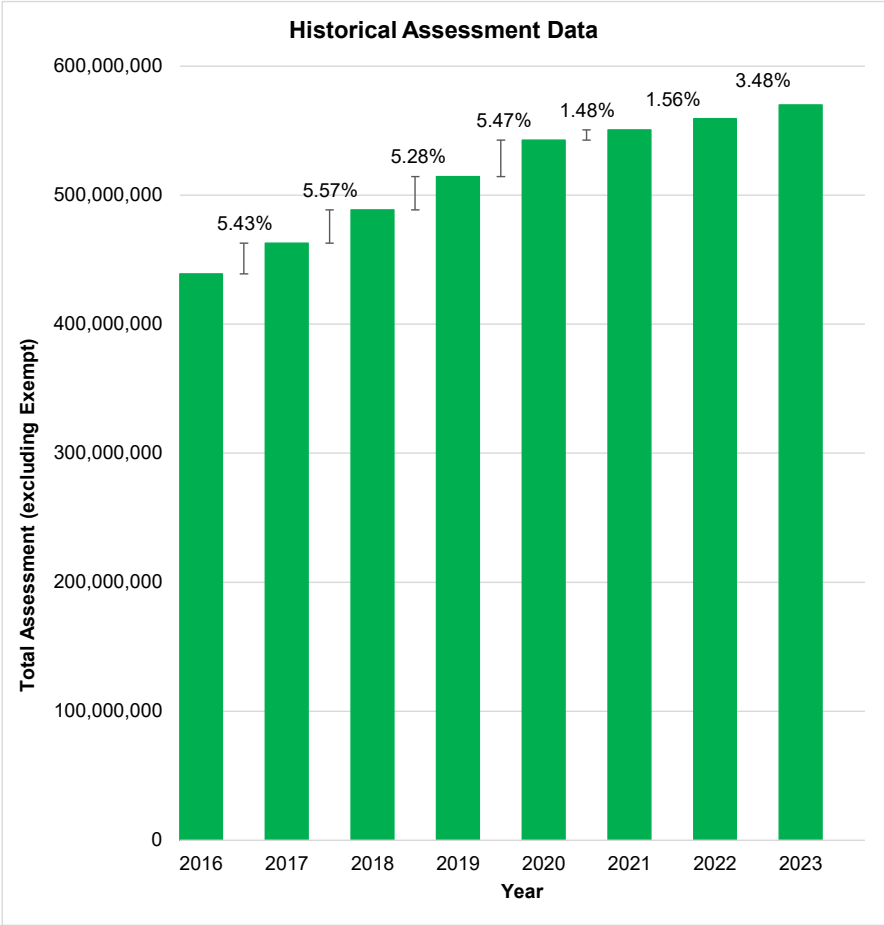
A number of Grant applications have been submitted to the Provincial and/or Federal governments for various municipal projects. The expenditures and potential funding sources for these projects are not included in the Draft Budget document as they are dependent on the outcome of the funding announcements.

MPAC Assessment Postponement

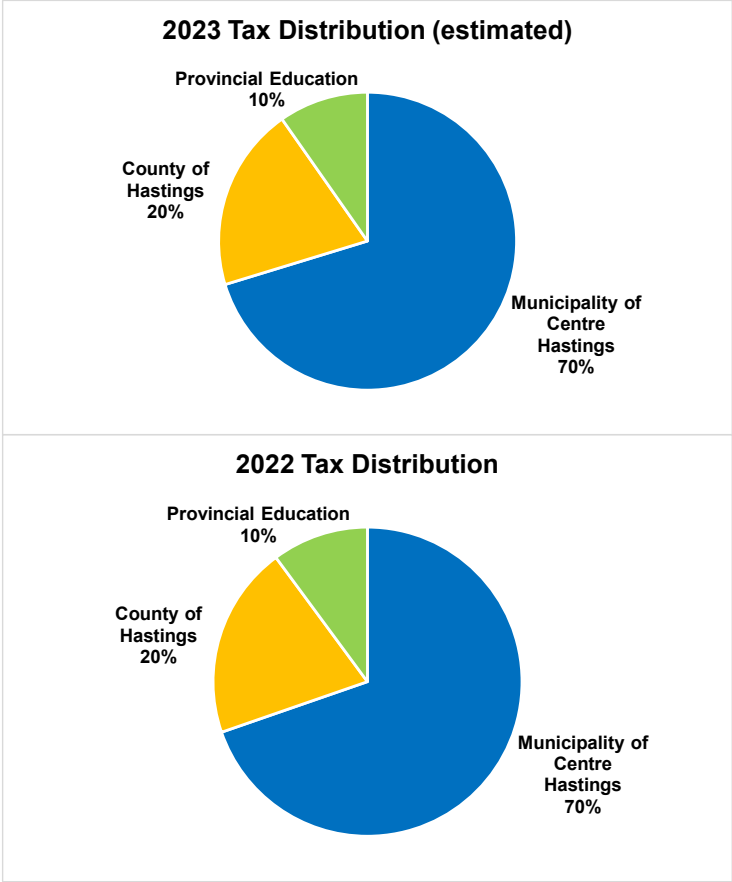
Primarily a result of the COVID-19 Pandemic, the government, and by extension, MPAC continues to postpone assessment updates (see page 46).

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**Assessment Growth Chart:**



**Taxation Distribution:**



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**Example of Residential Taxes Estimated:**

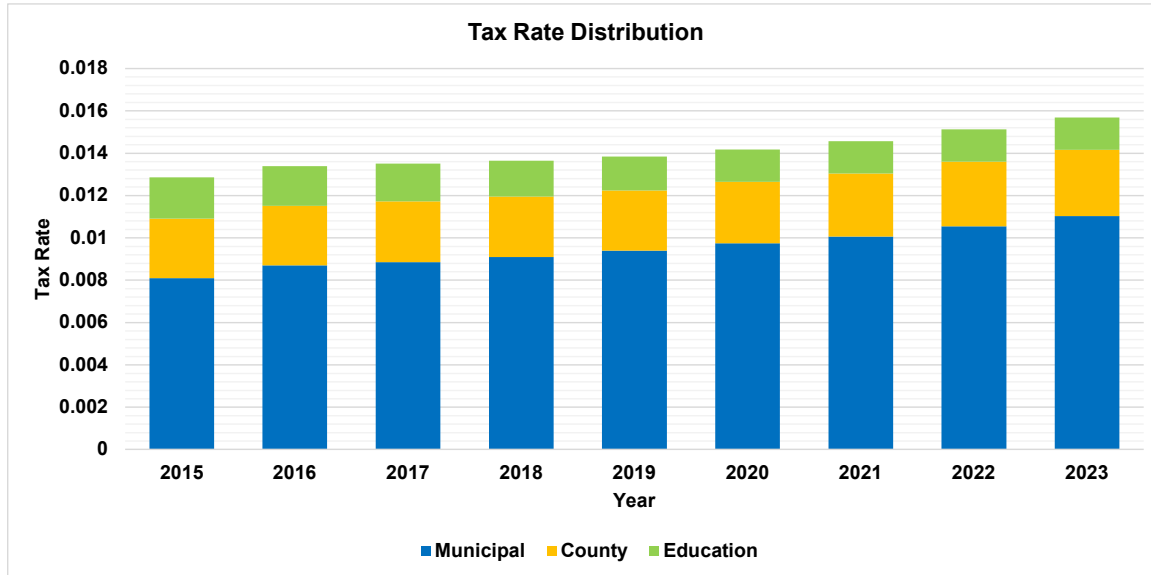
A residential property assessed at a value: 

\$	205,000
\$	114.68

, the property owner would experience an 

3.70%
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 annual tax bill increase of approximately: ----- or -----



**Important:**

- 2023 County Tax Policies are not finalized at this time and are estimated in the above calculation. Ministry of Education taxes (education portion) is finalized and included. The above impact is on a property's total tax bill.
- The above illustration uses 2023 Current Value Assessment (Municipal Property Assessment Corporation [MPAC] data).
- Taxes will vary property by property.
- See MPAC note on page 46.



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MUNICIPALITY OF CENTRE HASTINGS					
2023 TAX RATE AND LEVY BY-LAW 2023-XX					
SCHEDULE A					
Property Class	2023 Assessment	2022 Ratio	2022 RTC/RTQ	Tax Rate MUNICIPAL	Levy MUNICIPAL
Residential	\$ 473,000,733	1.000000	RT	0.01102302	\$ 5,213,895
Multi Residential	\$ 4,555,600	1.153500	MT	0.01271505	\$ 57,925
New Multi Residential	\$ 1,000,000	1.000000	NT	0.01102302	\$ 11,023
Farmlands	\$ 56,408,700	0.250000	FT	0.00275575	\$ 155,448
Managed Forests	\$ 2,357,000	0.250000	TT	0.00275575	\$ 6,495
Commercial Occupied	\$ 23,301,010	1.100000	CT	0.01212532	\$ 282,532
Comm.Excess Land	\$ 375,300	0.770000	CU	0.00848772	\$ 3,185
Comm.Vacant Land	\$ 1,568,500	0.770000	CX	0.00848772	\$ 13,313
Comm.New Construction	\$ -	1.100000	XT	0.01212532	\$ -
Comm.(New Const) Excess Land	\$ -	0.770000	XU	0.00848772	\$ -
Industrial Occupied	\$ 2,717,800	1.129200	IT	0.01244719	\$ 33,829
Industrial Excess Land	\$ 530,100	0.733980	IU	0.00809067	\$ 4,289
Industrial Vacant Land	\$ 427,400	0.733980	IX	0.00809067	\$ 3,458
Industrial New Construction	\$ -	1.129200	JT	0.01244719	\$ -
Pipelines	\$ 2,684,000	0.821900	PT	0.00905982	\$ 24,317
<b>Sub Total</b>	<b>\$ 568,926,143</b>				<b>\$ 5,809,709</b>

**Important:**  
 • Although not expected to change, 2023 County Tax Policies are not finalized at this time, therefore “2022 Ratios” used for calculation purposes.

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change	
Council/Governance	Wages and Benefits	92,350	94,450	2,100	
	Financial (Principal/Interest)	0	0	0	
<i>Council, Elections, Committees, Boards</i>	Materials and Supplies	35,225	20,975	-14,250	
	Contracted Services	12,100	12,100	0	
	Unfinanced Capital	0	0	0	
	Revenue	0	0	0	
	Prov/Fed/Mun Funding	0	0	0	
	Development Charges	0	0	0	
	Transfer to Reserves	5,000	5,000	0	
	Transfer from Reserves	-15,000	0	15,000	
			129,675	132,525	2,850

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living adjustment 3%, CPP/EI/EHT/WSIB/Manulife benefit premium changes
Materials and Supplies	\$15,000 decrease for Election expenses (Transfer from Reserves offset below) Offset by inflationary increases to office supplies/postage Community donations support reallocated to Chamber of Commerce support (page 28) Includes Community donations (page 33)
Transfer to Reserves	Year 1 of 4 contribution to Election Reserve
Transfer from Reserves	Remove \$15,000 transfer from reserve to cover Election expenses (Materials and Supplies above)

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Administration/Treasury	Wages and Benefits	668,770	653,880	-14,890
	Financial (Principal/Interest)	0	0	0
CAO/Clerk, Finance, Information Technology, Human Resources	Materials and Supplies	109,500	118,200	8,700
	Contracted Services	123,400	125,600	2,200
	Unfinanced Capital	0	0	0
	Revenue	-204,525	-231,525	-27,000
	** Prov/Fed/Mun Funding	-1,369,500	-1,266,700	102,800
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		-672,355	-600,545	71,810

Service Offering	Notes re: Operating Budget
Wages and Benefits	Corporate Re-organization offset by cost of living and grid/step movement, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments to various lines: office supplies, heat/natural gas, hydro, maintenance
Contracted Services	Inflationary adjustment for insurance
Revenue	Self generated investment income return to pre-COVID levels (interest rates are back up)
Prov/Fed/Mun Funding	Decrease in Ontario Municipal Partnership Fund (OMPF) per allocation notice (\$72,800 to \$1,266,700) other \$30,000 that is no longer budgeted relates to Safe Restart Funding removed as investment income returns to pre-COVID levels (Revenue line above)

\*\*Reminder: OMPF allocation expected to decrease by approximately \$70,000 each year for 3-5 years.

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
<i>Fire and Emergency Services</i>  <i>Fire Protection, Medical Aid Assistance, Emergency Management, Ambulance Base</i>	Wages and Benefits	306,105	307,005	900
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	155,625	160,775	5,150
	Contracted Services	52,880	67,580	14,700
	Unfinanced Capital	20,000	20,000	0
	Revenue	-44,700	-48,757	-4,057
	Prov/Fed/Mun Funding	-10,000	0	10,000
	Development Charges	0	0	0
	Transfer to Reserves	94,500	94,500	0
	Transfer from Reserves	0	0	0
		574,410	601,103	26,693

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments to various lines: office/medical supplies, training, heat/natural gas, hydro, offset by \$10,000 reduction in expenses related to COVID-19 Safe Restart Funding (below).
Contracted Services	Confirmed increase from City of Belleville re dispatching fees (from \$15,000 to \$26,700; \$11,700 increase)
Unfinanced Capital	See page 44
Revenue	Rental revenue increase (CPI) for Ambulance Base (County of Hastings)
Prov/Fed/Mun Funding	Safe Restart Funding COVID-19 removed/spent
Development Charges	It is anticipated that any DCs collected over the next 10 year period will be recognized/allocated to fund capital vehicle purchased in 2022 to pay back the reserve fund (Page 45)
Transfer to Reserves	Transfer to Reserves includes \$37,000 for SCBA, \$2,500 emergency generator replacement (Stn#2), and \$55,000 towards replacement of Fire capital vehicles (multi-year plan) (as in prior years).

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Police (OPP)	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>OPP Contract, Community Policing</i>	Materials and Supplies	0	0	0
	Contracted Services	790,500	771,500	-19,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
			790,500	771,500
<b>Service Offering</b>	<b>Notes re: Operating Budget</b>			

Contracted Services                      Contract pricing, per October Report to Council

Transfer to Reserves                      No stabilization reserve established (to soften tax levy increase)



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<b>Service Offering</b>	<b>Revenue/Expense Category</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Y:Y Change</b>
Animal Control	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Licensing, Dog Catcher, Livestock Claims</i>	Materials and Supplies	1,950	1,950	0
	Contracted Services	13,500	13,500	0
	Unfinanced Capital	0	0	0
	Revenue	-10,000	-8,000	2,000
	Prov/Fed/Mun Funding	-1,155	-1,155	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		4,295	6,295	2,000
<b>Service Offering</b>	<b>Notes re: Operating Budget</b>			

Revenue

Adjust revenue expectations based on trend of Dog Tag Licensing program (\$2,000)

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
<i>Building Services</i>  <i>Building Official, Permits, Inspection and Enforcement Services (Building Code)</i>	Wages and Benefits	86,650	122,380	35,730
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	6,350	9,250	2,900
	Contracted Services	0	0	0
	Unfinanced Capital	0	0	0
	Revenue	-93,000	-131,630	-38,630
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		0	0	0

Service Offering	Notes re: Operating Budget
Wages and Benefits	Change of position from PT CBO/By-law to FT CBO Cost of living and grid/step movement, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments to training/mileage/memberships
Revenue	Additional revenue needed from Building Schedule Fees update to balance budget (no tax levy support) (report prepared for Council consideration at February 15, 2023 Council meeting)



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<b>Service Offering</b>	<b>Revenue/Expense Category</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Y:Y Change</b>
By-law Enforcement	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Enforcement Services</i>	Materials and Supplies	850	850	0
	Contracted Services	42,000	42,000	0
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		42,850	42,850	0
<b>Service Offering</b>	<b>Notes re: Operating Budget</b>			

Contracted Services

Contracted by-law enforcement officer

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Transportation Services	Wages and Benefits	789,275	816,175	26,900
	Financial (Principal/Interest)	0	0	0
<i>Snow Removal, Salt/Sand, Bridges and Culverts, Brushing, Ditching, Line Painting, Grading, Dust Control, Street Sweeping, Storm Water, Connecting Link Maintenance, Transit, Sidewalks, Mowing, Weed Harvesting</i>	Materials and Supplies	684,650	746,560	61,910
	Contracted Services	442,350	455,450	13,100
	Unfinanced Capital	40,000	40,000	0
	Revenue	-32,500	-39,650	-7,150
	Prov/Fed/Mun Funding	0	-35,000	-35,000
	Development Charges	0	0	0
	Transfer to Reserves	5,000	12,500	7,500
	Transfer from Reserves	0	0	0
		1,928,775	1,996,035	67,260

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, recruitment, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments for fuel/hydro (\$39,800) and sand/salt/repairs (\$16,000) and culverts/supplies (\$6,000)
Contracted Services	Insurance estimated increase (\$10,100), Inflation adjustment for ditching/line painting (\$3,000)
Unfinanced Capital	See Page 44 (Moirs Road and Weed Harvester)
Revenue	Additional revenue anticipated from Weed Harvesting private cuts based on historical trends
Prov/Fed/Mun Funding	Remainder of Safe Restart Funding used to offset inflationary increases in fuel (\$35,000) (Page 16)
Transfer to Reserves	Transfer to Reserves includes \$12.500 for Equipment Replacement (Weed Harvester) Higher than previous years based on no longer being a shared piece of equipment

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Streetlights/Traffic Lights	Wages and Benefits	0	0	0
	Financial (Principal/Interest)	0	0	0
<i>Urban/Rural, Standard/Decorative</i>	Materials and Supplies	23,000	24,000	1,000
	Contracted Services	3,000	4,000	1,000
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		26,000	28,000	2,000
<b>Service Offering</b>	<b>Notes re: Operating Budget</b>			

<p>Materials and Supplies</p> <p>Contracted Services</p>	<p>Inflationary adjustments for hydro (\$1,000)</p> <p>Inflationary adjustments for services to repairs/maintenance</p>
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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Environmental Services	Wages and Benefits	232,650	263,850	31,200
	Financial (Principal/Interest)	0	0	0
<i>Landfill Services, Garbage and Recycling Collection</i>	Materials and Supplies	82,600	114,600	32,000
	Contracted Services	289,100	324,300	35,200
	Unfinanced Capital	0	20,000	20,000
	Revenue	-82,200	-180,950	-98,750
	Prov/Fed/Mun Funding	-29,000	-33,000	-4,000
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		493,150	508,800	15,650

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, OMERS Non-Full Time Expansion Adjust budget based on historical actuals for time spent performing garbage collection/landfill
Materials and Supplies	Inflationary adjustments for fuel/hydro/repairs and includes a reallocation from Transportation Services for Garbage Collection fuel costs
Contracted Services	Insurance estimated increase (\$1,000), Increase in Recycling (Quinte Waste; \$46,200; 36%), increase in transfer of materials (diversion) to off-site (\$8,000); offset by \$20,000 reallocation to Unfinanced (below)
Unfinanced Capital	Payment toward unfinanced capital (cover material; see page 44)
Revenue	Garbage Bag Tag Program (\$96,250 [est. 50% of year]), plus additional revenue anticipated from landfill fees

Summary:	Landfill:	180,250	208,250
	Garbage Collection:	185,300	126,750
	Recycling Collection:	127,600	173,800
		493,150	508,800

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Utilities (Water/Sewer)	Wages and Benefits	257,700	256,210	-1,490
	Financial (Principal/Interest)	0	0	0
<i>Madoc Village Water Treatment and Distribution and Sanitary Sewer System/Lagoons</i>	Materials and Supplies	164,680	168,900	4,220
	Contracted Services	402,200	450,200	48,000
	Unfinanced Capital	26,690	5,690	-21,000
	Revenue	-851,270	-881,000	-29,730
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		0	0	0

Service Offering	Notes re: Operating Budget
Wages and Benefits	Adjustment based on time spent, offset by cost of living and grid/step movement, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments for hydro/fuel
Contracted Services	Insurance estimated increase (\$2,000); OCWA Contracts and Equipment (\$46,000) (Contracts CPI 6.7%)
Unfinanced Capital	Payment toward unfinanced capital (New Well; see page 44) in lieu of building reserves Less than previous years in order to balance budget and soften impact of inflationary increases
Revenue	Additional revenue anticipated from User Fees (water/sewer rates)

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
<i>Cemetery</i>  <i>Lakeview Cemetery,</i> <i>Luke's Cemetery Support</i>	Wages and Benefits	8,325	10,325	2,000
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	4,700	4,700	0
	Contracted Services	14,000	14,000	0
	Unfinanced Capital	0	0	0
	Revenue	-10,725	-5,000	5,725
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
			16,300	24,025

Service Offering	Notes re: Operating Budget
Wages and Benefits	Increase in time allocated to maintenance of Lakeview Cemetery
Materials and Supplies	Includes continued support for Luke's Cemetery (\$1,000) (page 33)
Revenue	Adjust revenue expectations based on historical trends

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Arena	Wages and Benefits	148,200	153,700	5,500
	Financial (Principal/Interest)	0	0	0
<i>Madoc &amp; District Recreation Centre, Stirling Arena Support Agreement</i>	Materials and Supplies	111,200	114,900	3,700
	Contracted Services	50,300	54,800	4,500
	Unfinanced Capital	0	0	0
	Revenue	-100,100	-100,100	0
	Prov/Fed/Mun Funding	-45,000	-45,000	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		164,600	178,300	13,700

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, OMERS Non-Full Time Expansion
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/maintenance costs
Contracted Services	Insurance estimated increase (\$2,500), contracted snow plow removal (\$2,000)
Revenue	User/rental fees and charges
Prov/Fed/Mun Funding	Contribution from Madoc Township

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Parks and Recreation  <i>Centre Hastings Park, Splash Pad, Skate Park, Arts Centre, Huntingdon Park Madoc Pool, Whytock Park, Bronson Parkette, Thompson Park</i>	Wages and Benefits	319,200	332,200	13,000
	Financial (Principal/Interest)	0	0	0
	Materials and Supplies	127,150	144,000	16,850
	Contracted Services	72,650	75,900	3,250
	Unfinanced Capital	73,000	75,000	2,000
	Revenue	-104,450	-110,750	-6,300
	Prov/Fed/Mun Funding	-40,250	-40,250	0
	Development Charges	0	0	0
	Transfer to Reserves	15,000	15,000	0
	Transfer from Reserves	0	0	0
		462,300	491,100	28,800

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, Partial OMERS Non-Full Time Expansion
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/equipment fuel/maintenance costs
Contracted Services	Insurance estimated increase (\$2,250)
Unfinanced Capital	See page 44
Revenue	Small revenue increase based on historical trends, includes \$15,000 of donation revenue (see below)
Prov/Fed/Mun Funding	Safe Restart Funding included remains at \$30,000 (Page 6)
Transfer to Reserves	Pool donations transferred to rehabilitation reserve (\$15,000)



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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change	
Facilities	Wages and Benefits	29,800	32,250	2,450	
	Financial (Principal/Interest)	0	0	0	
<i>Village Square, Huntingdon Veterans Hall, Moira Hall</i>	Materials and Supplies	24,900	30,100	5,200	
	Contracted Services	12,300	17,450	5,150	
	Unfinanced Capital	0	0	0	
	Revenue	-4,750	-16,500	-11,750	
	Prov/Fed/Mun Funding	0	0	0	
	Development Charges	0	0	0	
	Transfer to Reserves	0	8,750	8,750	
	Transfer from Reserves	0	0	0	
			62,250	72,050	9,800

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB
Materials and Supplies	Inflationary adjustments for hydro/heating fuel/equipment fuel/maintenance costs
Contracted Services	Insurance estimated increase (\$2,150), adjustments for contracts (\$3,000)
Revenue	Budget updated to reflect revenue from Huntingdon Hall rent (MP Office), and return to pre-COVID revenues
Transfer to Reserves	Transfer specific revenue to reserve for future use (MP Office rent above)



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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Planning and Zoning	Wages and Benefits	28,300	36,550	8,250
	Financial (Principal/Interest)	0	0	0
<i>Zoning Amendments, Severances, Minor Variances</i>	Materials and Supplies	2,125	2,125	0
	Contracted Services	28,000	8,000	-20,000
	Unfinanced Capital	0	0	0
	Revenue	-26,800	-21,800	5,000
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	-20,000	0	20,000
			11,625	24,875

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, departmental reorganization
Contracted Services	Consultant fee for topographic survey not completed (\$20,000), rebudgeted in Capital Budget (Page 39)
Revenue	Decrease revenue expected due to fewer zoning by-law amendment applications (re: Bill 23)
Transfer from Reserves	Consultant fee for topographic survey not completed, rebudgeted in Capital Budget (Page 39)

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Economic Development	Wages and Benefits	59,295	36,450	-22,845
	Financial (Principal/Interest)	0	0	0
<i>Community Development and Events, Local Business Resources, Website, Chamber of Commerce &amp; BIT Support</i>	Materials and Supplies	52,400	53,000	600
	Contracted Services	15,000	13,300	-1,700
	Unfinanced Capital	0	0	0
	Revenue	0	0	0
	Prov/Fed/Mun Funding	0	0	0
	Development Charges	0	0	0
	Transfer to Reserves	0	0	0
	Transfer from Reserves	0	0	0
		126,695	102,750	-23,945

Service Offering	Notes re: Operating Budget
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB, departmental reorganization
Materials and Supplies	Inflationary adjustments; Community Improvement Plan program remains at \$15,000 annually

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Service Offering	Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change	
<i>Tri Area Medical Centre (TAMC)</i>	Health Services	Wages and Benefits	19,350	20,120	770
	Financial (Principal/Interest)		157,185	149,150	-8,035
	Materials and Supplies		74,475	80,900	6,425
	Contracted Services		126,655	140,150	13,495
	Unfinanced Capital		74,715	74,715	0
	Revenue		-157,191	-165,000	-7,809
	Prov/Fed/Mun Funding		-32,162	-34,709	-2,547
	Development Charges		0	0	0
	Transfer to Reserves		0	0	0
	Transfer from Reserves		0	0	0
		263,027	265,326	2,299	
Service Offering	Notes re: Operating Budget				
Wages and Benefits	Cost of living and grid/step movement, CPP/EI/EHT/WSIB				
Financial (Principal/Interest)	Based on Loan payment schedule (Page 42)				
Materials and Supplies	Inflationary adjustments taxes, water/sewer, phone				
Contracted Services	Inflationary adjustments for physician cost agreement (\$8,310), janitorial/mechanical contracts (\$2,295) insurance (\$500) and snow removal contracted service (\$2,000)				
Unfinanced Capital	See page 44				
Revenue	Inflationary increases to rental agreements for tenants				
Prov/Fed/Mun Funding	Partnership Contributions (Madoc Township and Tudor/Cashel)				

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**Summary of Operational Impact (Changes) by Service Offering:**

<b>Service Offering</b>	<b>2022 Budget</b>	<b>2023 Budget</b>	<b>Y:Y Change</b>
Council/Governance	129,675	132,525	2,850
Administration/Treasury	-672,355	-600,545	71,810
Fire and Emergency Services	574,410	601,103	26,693
Police (OPP)	790,500	771,500	-19,000
Conservation Authorities	62,450	66,500	4,050
Animal Control	4,295	6,295	2,000
Building Services	0	0	0
By-law Enforcement	42,850	42,850	0
Transportation Services	1,928,775	1,996,035	67,260
Streetlights/Traffic Lights	26,000	28,000	2,000
Environmental Services	493,150	508,800	15,650
Utilities (Water/Sewer)	0	0	0
Cemetery	16,300	24,025	7,725
Arena	164,600	178,300	13,700
Parks and Recreation	462,300	491,100	28,800
Facilities	62,250	72,050	9,800
Library	115,545	121,865	6,320
Planning and Zoning	11,625	24,875	13,250
Economic Development	126,695	102,750	-23,945
Health Services	263,027	265,326	2,299
	4,602,092	4,833,354	231,262

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**Summary of Operational impact (Changes) by Revenue/Expense Category:**

Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Wages and Benefits	3,049,755	3,139,330	89,575
Unfinanced Capital	234,405	235,405	1,000
Transfer to Reserves	119,500	135,750	16,250
Transfer from Reserves	-35,000	0	35,000
Revenue	-1,722,211	-1,940,662	-218,451
Prov/Fed/Mun Funding	-1,527,067	-1,455,814	71,253
Materials and Supplies	1,672,090	1,806,665	134,575
Development Charges	0	0	0
Contracted Services	2,653,435	2,763,530	110,095
Financial (Principal/Interest)	157,185	149,150	-8,035
	4,602,092	4,833,354	231,262

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**Summary of Tax Levy Operational Impact (Changes) by Detail:**

<b>Category</b>	<b>Description</b>	<b>Impact 2023</b>
Employee Compensation	Salary and wage movement in the Corporate Wage Grid, economic increase 3.0%, benefit carrier coverage as well as Mandatory Employer Related Cost (MERC) changes (CPP, EI, EHT, WSIB), OMERS Non-Full Time Expansion, offset by Arena, Administration/Parks & Recreation/Planning staffing reorganization	\$69,575
Mandatory Legislation or Contracts	The 2022 insurance renewal saw an increase of approximately 14%	\$22,950
	Quinte Waste Recycling Contract	\$46,200
	Winter Maintenance Agreements	\$11,200
Additional Staffing Levels	Additional Staff time is proving necessary to maintain daily cover requirements at the Landfill, as well as to perform Garbage Collection.	\$20,000
New/Altered Services	911 Dispatching (City of Belleville)	\$11,700
Inflationary	Inflationary increases have been included for granular material, sand, salt, fuel, calcium, maintenance, service contracts, repairs, etc. (average cost of diesel per litre has increased 86% since 2021 alone)	\$127,185
	Projected changes to utilities (hydro, natural gas, etc.), based on historical trends and inflation	
Council/Community Initiatives	Community Donations - decrease in support to Chamber of Commerce	-\$2,000
	Madoc Public Library Support (page 26)	\$2,700
Fees/Charges and Other Revenue	Ontario Municipal Partnership Funding (OMPF) allocation decrease (page 11)	\$72,800
	Garbage Bag Tag Program implementation (50% of annual expected revenue) (page 20)	-\$96,250
Miscellaneous	Sum of all other smaller adjustments in each department / service area collectively	\$14,777
<b>Total:</b>		<b>\$231,262</b>



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**Summary of Community Donations and Budget Impact:**

<u>Organization/Group</u>	<u>Description</u>	<u>2022 Budget</u>	<u>2023 Requested</u>	<u>2023 Budgeted*</u>
Chamber of Commerce	Part time coordinator and programming (page 28)	\$10,000	\$13,000	\$8,000
Madoc Agricultural Society	Madoc Fair Platinum Sponsorship (page 10)	\$2,500	\$100-\$1,000	\$1,000
Central Hastings Support Network (Transit)	Continued Support (page 18)	\$3,000	NA	\$3,000
Business Improvement Team (BIT)	Continued Support (page 28)	\$1,000 plus \$5,000 loan**	NA	\$1,000 plus \$5,000 loan**
West Huntingdon Cemetery Board ("Luke's")	Financial Assistance (page 22)	\$1,000	\$1,000	\$1,000
Quinte Society for Chamber Music	All Terrain Tour - Event (page 10)	\$1,875	\$2,000	\$2,000
Heart of Hastings Hospice	Support (page 10)	\$2,000	NA	\$0
<b>Total:</b>		\$21,375		\$16,000

\*The figures included in the "2023 Budgeted Support" column are already included in the Operating budget presented.

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**Transportation Services: Roads Programs 2023 Plan\***

<u>Annual Program</u>	<u>Location</u>	<u>Reference</u>	<u>Plan</u>
Rehabilitation Program	Slab Street (2.8km), Hollowview Road (west of Hwy 62) (1.4km), Sills Road (1.4km)	Capital Budget (page 35)	\$787,000
	St. Lawrence Street East (1.2km) (multi-year project)	Capital Budget (page 35)	\$650,000
Surface Preservation	Moira Road (3.5km), Preston Road (5.04km)	Capital Budget (page 35)	\$130,000
<b>Total:</b>			<b>\$1,567,000</b>

\*Note: The Plan is part of various annual programs and are subject to change, without notice, based on various municipal needs and factors that occur during the year that are often uncontrollable (severity of winter, road washouts, availability of aggregate resources, among others). Projects may be deferred or changed due to unexpected events.

CAPITAL PROGRAM - ROADS 3???	Estimated Sources of Funding							2024	2025	2026	2027	2028	2029	2030	2031	2032
	2023															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue									
<b>TRANSPORTATION SERVICES</b>																
Deer Creek Foot Bridge	78,620		78,620													
Plow truck									360,000		360,000					
Garbage Truck																
Equipment Reserves/Plow Truck	360,000				180,000		180,000	190,000	195,000	200,000	205,000	210,000	215,000	220,000	225,000	230,000
Fleet Replacement Program Pickup Truck	55,000						55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Fleet Replacement Program Large Pickup Truck								110,000			110,000		115,000			
Salt/Sander (Truck insert)																
Salt Storage Shed																
Road Need Study (SOI Analysis)										20,000					20,000	
Loader	271,000						271,000									
Grader									400,000							
Sidewalk Plow Kubota											20,000					
Solar Powered Radar Equipment																
Sand Dome Reshingle																
Rural Road Rehabilitation Program (OCIF)	787,000		652,000				135,000	555,000	565,000	575,000	585,000	595,000	605,000	615,000	625,000	635,000
Surface Preservation Program	130,000						130,000	140,000	150,000	164,000	178,000	192,000	206,000	220,000	234,000	255,000
Ivanhoe Garage Parking Lot paving	30,000				30,000											
Rehabilitation Program (ICIP Green)	650,000		476,645				173,355	555,000	565,000	575,000	585,000	595,000	605,000	615,000	625,000	635,000
Tractor with Arm and Frail Mower																
Reversible Vibratory Plate Packer																
Speed Limit Review																
Streelight in-fills	7,000						7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Ivanhoe Garage generator																
Madoc Garage generator																
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>2,368,620</b>	<b>-</b>	<b>1,207,265</b>	<b>-</b>	<b>210,000</b>	<b>-</b>	<b>951,355</b>	<b>1,612,000</b>	<b>2,297,000</b>	<b>1,596,000</b>	<b>2,105,000</b>	<b>1,654,000</b>	<b>1,808,000</b>	<b>1,732,000</b>	<b>1,791,000</b>	<b>1,817,000</b>

CAPITAL PROGRAM - ENVIRONMENTAL 4???		Estimated Sources of Funding															
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032	
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost		
<b>ENVIRONMENTAL SERVICES</b>																	
<b>Water</b>																	
Urban Water Construction Program								100,000	120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000	
Master Plan (water/wastewater/stormwater)	275,000				275,000												
Rollins Well Backup Generator																	
Water Financial Plan update (every 6 years)											8,000						
Rate study (every 6-10 years)											8,000						
<b>Sewer</b>																	
Urban Sewer Construction Program								100,000	120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000	
Lagoon Expansion Options (ECA/Design)																	
Prince Albert St. Syphon (carry over from 2022)	100,000				100,000												
Wastewater Inspection and Infiltration	100,000			100,000				100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	
Elgin St. Foodland Easement Sanitary Replace																	
<b>Landfill</b>																	
Wood Chipper								50,000									
Dumpsters																	
Landfill Compactor	453,000				350,000	103,000											
Moinitoring Wells																37,500	
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>928,000</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>725,000</b>	<b>103,000</b>	<b>-</b>	<b>350,000</b>	<b>340,000</b>	<b>380,000</b>	<b>436,000</b>	<b>460,000</b>	<b>500,000</b>	<b>540,000</b>	<b>580,000</b>	<b>657,500</b>	

CAPITAL PROGRAM - FIRE DEPT 2000 & 2900		Estimated Sources of Funding															
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032	
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>FIRE / EMERG SERVICES</b>																	
Combo tool/rescue cutter																	
Defibrillators	10,946					10,946											
Ice Water Rescue Equipment																	
Two way radios (interior attack)																	
SCBA	148,000				148,000												
Pumper Tanker #201 North (2010 Seagrave)												500,000					
Tanker #204 North (2020 Freighliner)																	
Aerial Unit #202 North (1994 Simon)																	
Rescue Van #203 North (1992 Spartan Van)														100,000			
Pumper Tanker #101 South (2016 Asphodel)															650,000		
Tanker #102 South (2000 GMC 8500)										300,000							
Tanker #103 South (1999 GMC 8500)														275,000			
Rescue Van #104 South (2016 Ford Van)																	
Station #2 Roof Assessment																	
Station #2 Roof								165,000									
Generator																	
<b>TOTAL FIRE</b>	<b>158,946</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>148,000</b>	<b>10,946</b>	<b>-</b>	<b>165,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>375,000</b>	<b>650,000</b>	<b>-</b>	

CAPITAL PROGRAM - MED CENTRE 6250		Estimated Sources of Funding															
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032	
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>MEDICAL CENTRE</b>																	
Hot water/Boiler/Air Units													15,000				
Flooring								5,000									
Carpeting									5,000								
Elevator/Lift																	
Emergency generator										8,000							
Roof reshingle/metal											40,000						
<b>TOTAL MEDICAL CENTRE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>	<b>8,000</b>	<b>40,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	

CAPITAL PROGRAM - PARKS 70?0		Estimated Sources of Funding						2024	2025	2026	2027	2028	2029	2030	2031	2032
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>PARKS</b>																
Lawn mowers, weeders								18,000				18,000				
Splash pad chemtrol / pump / feature expansion										3,000						
Skate Pad resurfacing																
Splash pad resurfacing/ equipment									15,000				18,000			
Sound system																
Canteen equip								5,000		5,000		5,000				
Play equip, Bronson Parkette																
Outdoor fitness equip									7,500			8,500				
Parks windows replaced																
<b>TOTAL PARKS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,000</b>	<b>22,500</b>	<b>8,000</b>	<b>-</b>	<b>31,500</b>	<b>18,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

CAPITAL PROGRAM - RECREATION 7200/7300		Estimated Sources of Funding						2024	2025	2026	2027	2028	2029	2030	2031	2032
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>RECREATION</b>																
Pool Rehabilitation																
Memorial path Ivanhoe	50,000		50,000													
Riding lawnmower Huntingdon																
Swings, Huntingdon Park																
Huntingdon Park Canteen Flooring/Equip	5,000					5,000										
Huntingdon Park Ball Field Fencing																
Lawnbowl Building Flooring/Windows																
Tennis courts								115,000								
Recreation/Facility Booking Software	10,000				10,000											
Arts Centre heat pump									10,000							
<b>TOTAL RECREATION</b>	<b>65,000</b>	<b>-</b>	<b>50,000</b>	<b>-</b>	<b>10,000</b>	<b>5,000</b>	<b>-</b>	<b>115,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

CAPITAL PROGRAM - ARENA DEPT 86??		Estimated Sources of Funding						2024	2025	2026	2027	2028	2029	2030	2031	2032
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>ARENA</b>																
Transfer to reserves	21,000						21,000									
Ice resurfacers															100,000	
Canteen Renovations/upgrades										10,000						
Lobby Furnace										10,000						
Cooling tower									6,000							
Roof Rehab/Seal	70,000				70,000											
Header Pipe replacement								90,000								
Dressing Room flooring												40,000	40,000			
Public washroom renovation											35,000					
Electronic lobby sign												5,000				
Upper head compressor x2									10,000							
Cooling condenser									60,000							
<b>TOTAL ARENA</b>	<b>91,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>70,000</b>	<b>-</b>	<b>21,000</b>	<b>90,000</b>	<b>76,000</b>	<b>20,000</b>	<b>35,000</b>	<b>45,000</b>	<b>40,000</b>	<b>-</b>	<b>100,000</b>	<b>-</b>

CAPITAL PROGRAM - LIBRARY 7400		Estimated Sources of Funding						2024	2025	2026	2027	2028	2029	2030	2031	2032
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>LIBRARY BUILDING</b>																
Heating, gas furnace																
HVAC units (2)																
Windows																
Emergency generator																
Gas Fireplace																
Foundation																
Elevator																
<b>TOTAL LIBRARY</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL PROGRAM - ADMIN 1050/1200		Estimated Sources of Funding						2024	2025	2026	2027	2028	2029	2030	2031	2032
		2023						2024	2025	2026	2027	2028	2029	2030	2031	2032
Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue	Capital Program Operating	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	Estimated Cost	
<b>ADMIN/COUNCIL</b>																
Topographical survey municipal lands	65,000				65,000											
Postage Machine / Folder/Inserter																20,000
Document Storage / Retention																
Financial/Payroll Software																
Computer Hardware/Software/Server																
Asset management Plan update																
Website revamp (AODA legislation)																25,000
Gas furnace																
Roof											15,000					
Hot water tank																
Emergency generator																
Deer Creek Floodplain Project																
<b>TOTAL ADMIN/COUNCIL</b>	<b>65,000</b>	-	-	-	<b>65,000</b>	-	-	-	-	-	<b>15,000</b>	-	-	-	-	<b>45,000</b>

CAPITAL PROGRAM - FACILITIES	Estimated Sources of Funding							2024	2025	2026	2027	2028	2029	2030	2031	2032
	2023															
	Description	Estimated Cost	Long Term Debt	Fed/Prov	CCBF (Gas Tax)	From Reserves	Other Revenue									
<b>FACILITIES</b>																
<b>Moira Hall</b>																
Roofing										17,000						
Propane furnace											6,000					
<b>Huntingdon Hall</b>																
Elevator/lift																
Gas furnace										5,000						
Painting throughout																
Roofing (steel)																
Flooring	4,000						4,000	22,000								
<b>Arts Centre</b>																
Heat Pump/HVAC									15,000							
<b>Village Square</b>																
Village Square Roof	25,000					25,000										
<b>TOTAL FACILITIES</b>	<b>29,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>4,000</b>	<b>22,000</b>	<b>15,000</b>	<b>22,000</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GRAND TOTALS</b>	<b>3,705,566</b>	<b>-</b>	<b>1,257,265</b>	<b>100,000</b>	<b>1,228,000</b>	<b>143,946</b>	<b>976,355</b>	<b>2,267,000</b>	<b>3,055,500</b>	<b>2,034,000</b>	<b>2,637,000</b>	<b>2,690,500</b>	<b>2,381,000</b>	<b>2,647,000</b>	<b>3,121,000</b>	<b>2,519,500</b>

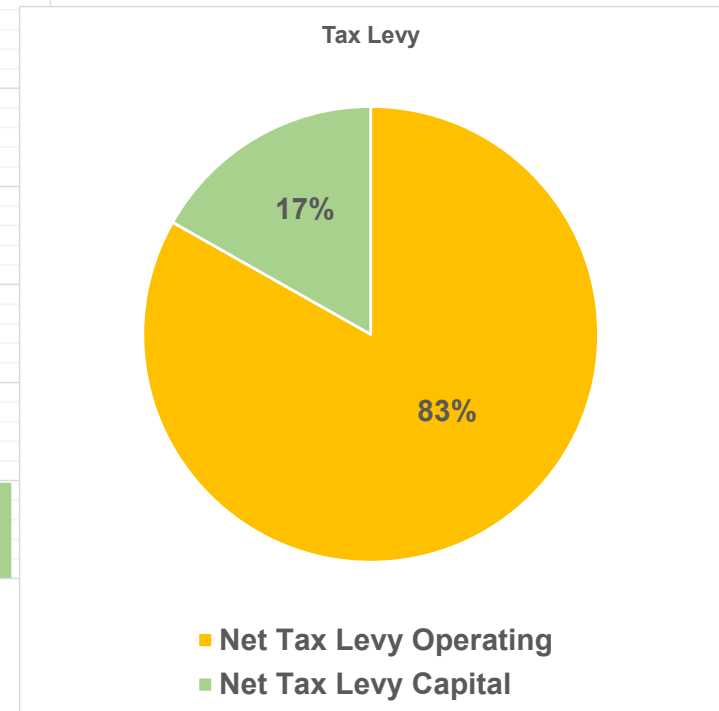
(tax support;  
Page 41)



**Summary of Tax Levy Change (Operating and Capital):**

Revenue/Expense Category	2022 Budget	2023 Budget	Y:Y Change
Net Tax Levy Operating	4,602,092	4,833,354	231,262
Net Tax Levy Capital	836,000	976,355	140,355
Net Tax Levy Total	5,438,092	5,809,709	371,617

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**Principal and Interest Payments:**

<u>Service Offering</u>	<u>Purpose</u>	<u>Budgeted Amount</u>	<u>Outstanding*</u>	<u>Matures</u>
Health Services (page 29)	TAMC (OILC)	\$ 149,150	\$ 348,297	May 2025
<b>Total:</b>		<b>\$ 149,150</b>	<b>\$ 348,297</b>	

Note\*: Outstanding as of the end of last calendar year.

Note: The above amounts are already included in the operating budget for each respective department. The above does not include any debt that may be issued in the future.

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MUNICIPALITY OF CENTRE HASTINGS RESERVES AND RESERVE FUNDS											
** - 2022 Figures are unaudited and do not include any surplus or deficit resulting from the fiscal year, or adjustments from completed projects, and are therefore subject to change.											
		G/L A/C	Balance Jan. 1/2022	Transfers to and (from) Reserves Budgeted	Transfers to and (from) Reserves Actual	Internal and Additional Transfers	Balance Dec. 31/2022**	Transfers to Reserves Budgeted	Transfers (from) Reserves Budgeted	Internal and Additional Transfers	Balance Dec. 31/2023
Capital:	General	1-2-2000-9000	227,046.52	(57,000.00)	(57,000.00)		170,046.52				170,046.52
Working Funds		1-2-2000-9001	865,697.23	(51,252.00)	(50,293.00)		815,404.23				815,404.23
	MMP	1-2-2000-9001	371,629.27			8,460.81	380,090.08		(10,000.00)		370,090.08
Capital:	Building	1-2-2000-9002	494,413.46	(20,000.00)	-		494,413.46		(65,000.00)		429,413.46
Streetlights		1-2-2000-9003	1,046.54				1,046.54				1,046.54
Bridges/Culverts		1-2-2000-9004	1,765.23				1,765.23				1,765.23
Tax W/O		1-2-2000-9005	171,400.00				171,400.00				171,400.00
Fire	General	1-2-2000-9006	112,322.48			(82,313.90)	30,008.58				30,008.58
	SCBA	1-2-2000-9006	111,000.00	37,000.00	37,000.00		148,000.00	37,000.00	(148,000.00)		37,000.00
	Truck	1-2-2000-9006	93,000.00	55,000.00	55,000.00	(148,000.00)	-	55,000.00			55,000.00
Roads	Capital	1-2-2000-9007	486,172.46	(207,000.00)	(159,923.03)		326,249.43		(30,000.00)		296,249.43
Omers - Past Service		1-2-2000-9009	4,511.75				4,511.75				4,511.75
Road Grant Cty		1-2-2000-9010	30,000.00				30,000.00				30,000.00
Weed Harvesting		1-2-2000-9011	-	5,000.00	5,000.00		5,000.00	12,500.00			17,500.00
Garbage Truck		1-2-2000-9012	45,319.10				45,319.10				45,319.10
Landfill		1-2-2000-9013	350,608.41				350,608.41		(350,000.00)		608.41
Ambulance Base		1-2-2000-9014	33,381.31				33,381.31				33,381.31
Arena		1-2-2000-9015	185,770.75	21,000.00	21,000.00	(20,889.30)	185,881.45		(70,000.00)		115,881.45
Recreation		1-2-2000-9016	88,221.41				88,221.41				88,221.41
Septage		1-2-2000-9017	1,145,000.00	(15,000.00)			1,145,000.00				1,145,000.00
Hydro Sale		1-2-2000-9018	49,250.97				49,250.97				49,250.97
Nesbitt Burns		1-2-2000-9019	913,772.26				913,772.26				913,772.26
CH Park		1-2-2000-9020	20,167.67				20,167.67				20,167.67
Swimming Pool		1-2-2000-9021	201,929.41	15,000.00	26,917.33		228,846.74	15,000.00			243,846.74
Sewer		1-2-2000-9022	283,006.16	(100,000.00)		(4,871.35)	278,134.81		(237,500.00)		40,634.81
Water		1-2-2000-9023	362,109.25			(4,871.34)	357,237.91		(137,500.00)		219,737.91
Building Department		1-2-2000-9024	184,462.55				184,462.55				184,462.55
Election		1-2-2000-9025	15,000.00	(10,000.00)	(9,465.67)	-	5,534.33	5,000.00			10,534.33
Medical Centre		1-2-2000-9026	59,519.15	-	-	-	59,519.15				59,519.15
Lawn Bowling Club		1-2-2000-9027	-	-	-	-	-				-
Cemeteries		1-2-2000-9028	41,136.85	-	-	-	41,136.85				41,136.85
Bylaw Enforcement		1-2-2000-9029	8,184.52	-	-	-	8,184.52				8,184.52
Emergency Measures		1-2-2000-9030	20,415.41	2,500.00	2,500.00	-	22,915.41	2,500.00			25,415.41
Fire Special		1-2-2000-9031	3,971.22	-	-	(500.00)	3,471.22				3,471.22
Dog Park		1-2-2000-9032	365.00	-	-	-	365.00				365.00
Roads-Equip/Vehicle Replacem		1-2-2000-9033	235,988.20	(14,000.00)	(12,049.41)		223,938.79				223,938.79
Plow Truck(s)		1-2-2000-9033	-	180,000.00	180,000.00		180,000.00		(180,000.00)		-
Roads-Winter Control		1-2-2000-9034	135,708.22	-	-		135,708.22				135,708.22
Landfill-Equip Replacement		1-2-2000-9035	11,630.81	-	-		11,630.81				11,630.81
Protective Services OPP/Con		1-2-2000-9036	14,558.50	-	-		14,558.50				14,558.50
Facilities		1-2-2000-9037	32,627.36	-	-		32,627.36	8,750.00			41,377.36
Roads-Preservation Prog.		1-2-2000-9039	4,636.90	-	-		4,636.90				4,636.90
Roads-Rehabilitation Prog.		1-2-2000-9040	-	-	-	-	-				-
<b>RESERVE FUNDS</b>			<b>7,416,746.33</b>	<b>(158,752.00)</b>	<b>38,686.22</b>	<b>(252,985.08)</b>	<b>7,202,447.47</b>	<b>135,750.00</b>	<b>(1,228,000.00)</b>	<b>-</b>	<b>5,974,447.47</b>
<b>OBLIGATORY RES. FUNDS</b>											
5% in Lieu- Parkland		1-2-1200-8060	62,681.38	(11,000.00)	(12,587.74)	18,000.00	68,093.64		(30,000.00)		38,093.64
AMO Gas Tax		1-2-1200-5024	430,269.15	(395,000.00)	296,233.30	(380,385.75)	346,116.70	296,000.00	(100,000.00)		542,116.70
Development Charges		2-2-3000-????	356,404.14	(45,000.00)	(28,052.29)	(24,572.89)	303,778.96		-		303,778.96
			849,354.67	(451,000.00)	255,593.27	(386,958.64)	717,989.30	296,000.00	(130,000.00)	-	883,989.30



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**Development Charges Schedule:**

DEVELOPMENT CHARGES												
YEAR END DECEMBER 31												
DEFERRED REV ACCOUNTS												
		2021						2022				
		31-Dec	\$ 6,820	Contributed				Interest	Recognized	31-Dec		
		Balance	PY	Single	Row	Apartment	Non Res	Contributed	10,666.87	Revenue	Balance	
2-2-3000-9005	5.45%	Library	\$8,660.46	\$476.00	\$7,292.36	\$0.00	\$0.00	\$0.00	\$7,768.36	\$482.44	\$16,911.26	
2-2-3000-9016	11.36%	Parks & Rec	\$22,386.91	\$992.00	\$15,197.53	\$0.00	\$0.00	\$0.00	\$16,189.53	\$1,005.42	\$39,581.86	
2-2-3000-9006	21.60%	Fire	\$44,601.32	\$1,886.00	\$28,893.68	\$0.00	\$0.00	\$1,465.99	\$32,245.68	\$2,002.56	-\$128,150.45	
2-2-3000-9017	11.93%	Dev. Related (GG)	\$19,545.69	\$1,042.00	\$15,963.53	\$0.00	\$0.00	\$901.15	\$17,906.68	\$1,112.06	\$38,564.44	
2-2-3000-9008	19.58%	Public Works	\$31,980.44	\$1,710.00	\$26,197.35	\$0.00	\$0.00	\$1,332.33	\$29,239.68	\$1,815.88	\$63,036.00	
2-2-3000-9007	30.07%	Roads & Related	\$208,822.45	\$2,626.00	\$40,230.55	\$0.00	\$0.00	\$2,043.77	\$44,900.31	\$2,788.46	-\$28,052.29	
	100.00%											
			<b>\$335,997.27</b>	<b>\$8,732.00</b>	<b>\$133,775.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,743.24</b>	<b>\$148,250.24</b>	<b>\$9,206.82</b>	<b>-\$235,052.29</b>	<b>\$258,402.04</b>
2-2-3000-9009	42.87%	Water	\$8,806.16	\$1,052.00	\$9,026.45	\$0.00	\$0.00	\$0.00	\$10,078.45	\$625.90	\$19,510.51	
2-2-3000-9022	57.13%	Sewer	\$11,600.72	\$1,402.00	\$12,029.55	\$0.00	\$0.00	\$0.00	\$13,431.55	\$834.14	\$25,866.41	
	100.00%											
			<b>\$20,406.88</b>	<b>\$2,454.00</b>	<b>\$21,056.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$23,510.00</b>	<b>\$1,460.05</b>	<b>\$0.00</b>	<b>\$45,376.92</b>
			<b>\$356,404.14</b>	<b>\$11,186.00</b>	<b>\$154,831.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,743.24</b>	<b>\$171,760.24</b>	<b>\$10,666.87</b>	<b>-\$235,052.29</b>	<b>\$303,778.96</b>

**MPAC Assessment Information [Postponement]:**

The Municipal Property Assessment Corporation (MPAC) is responsible for assessing and classifying properties in Ontario.

Increases in assessed value between the January 1, 2012 and January 1, 2016 were phased in over the period 2017 to 2020.

In response to the COVID-19 pandemic, the Ontario government announced that the 2020 Assessment Update had been postponed. As a result, property assessments for the 2021 property tax year continued to be based on the fully phased-in January 1, 2016 current values. This means property assessments for the 2021 property tax year were the same as the 2020 tax year, unless there had been changes to the property.

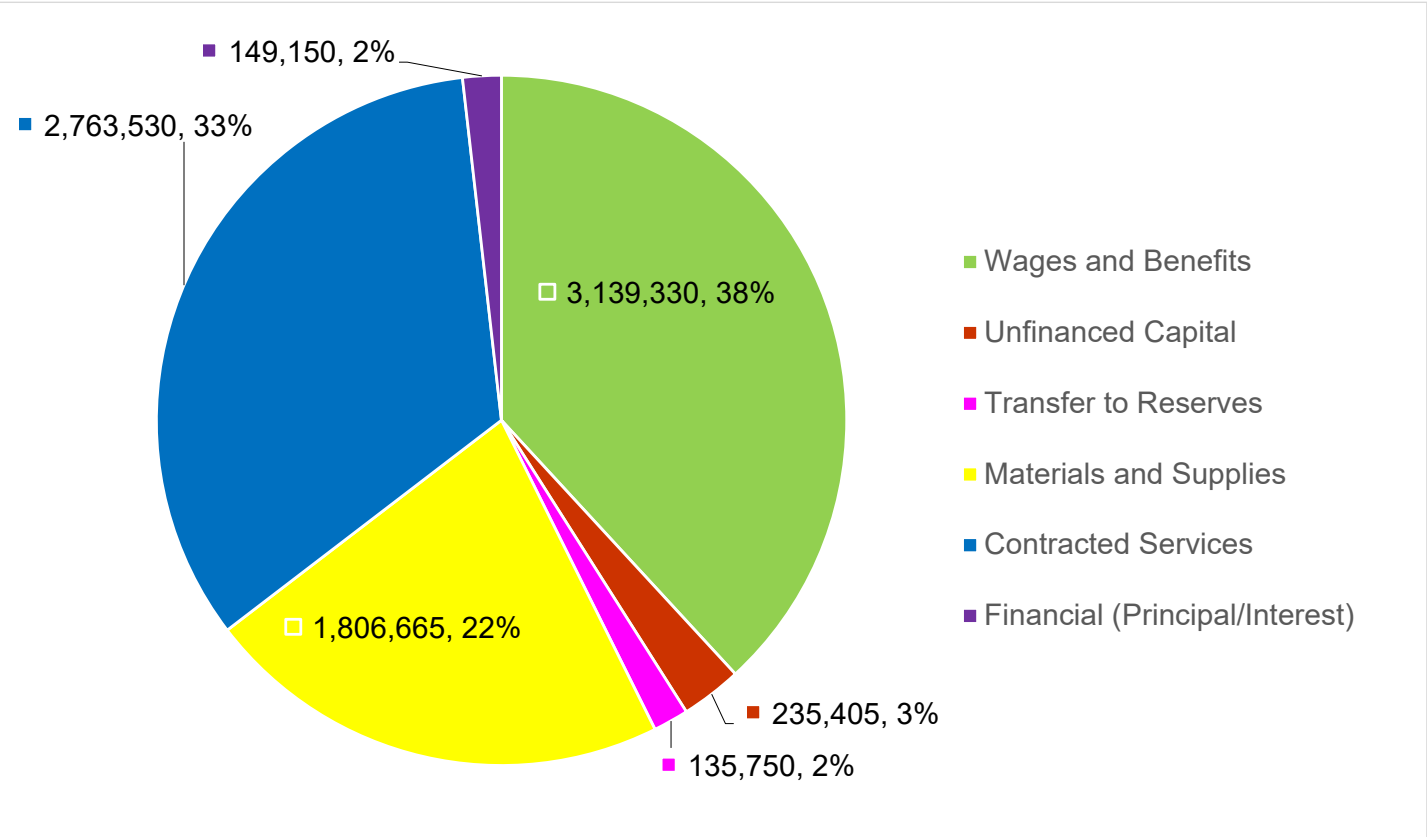
On November 4, 2021, the Ontario government, as part of the Ontario Economic Outlook and Fiscal Review: Build Ontario [Fall Economic Statement] announced the continued postponement of the province-wide assessment update.

**This means that property taxes for the 2023 taxation year will continue to be based on the January 1, 2016 valuation date.** Property assessments will remain the same as they were for the 2021 tax year, unless there have been changes to the property.

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Summary of Operating Expenditures:

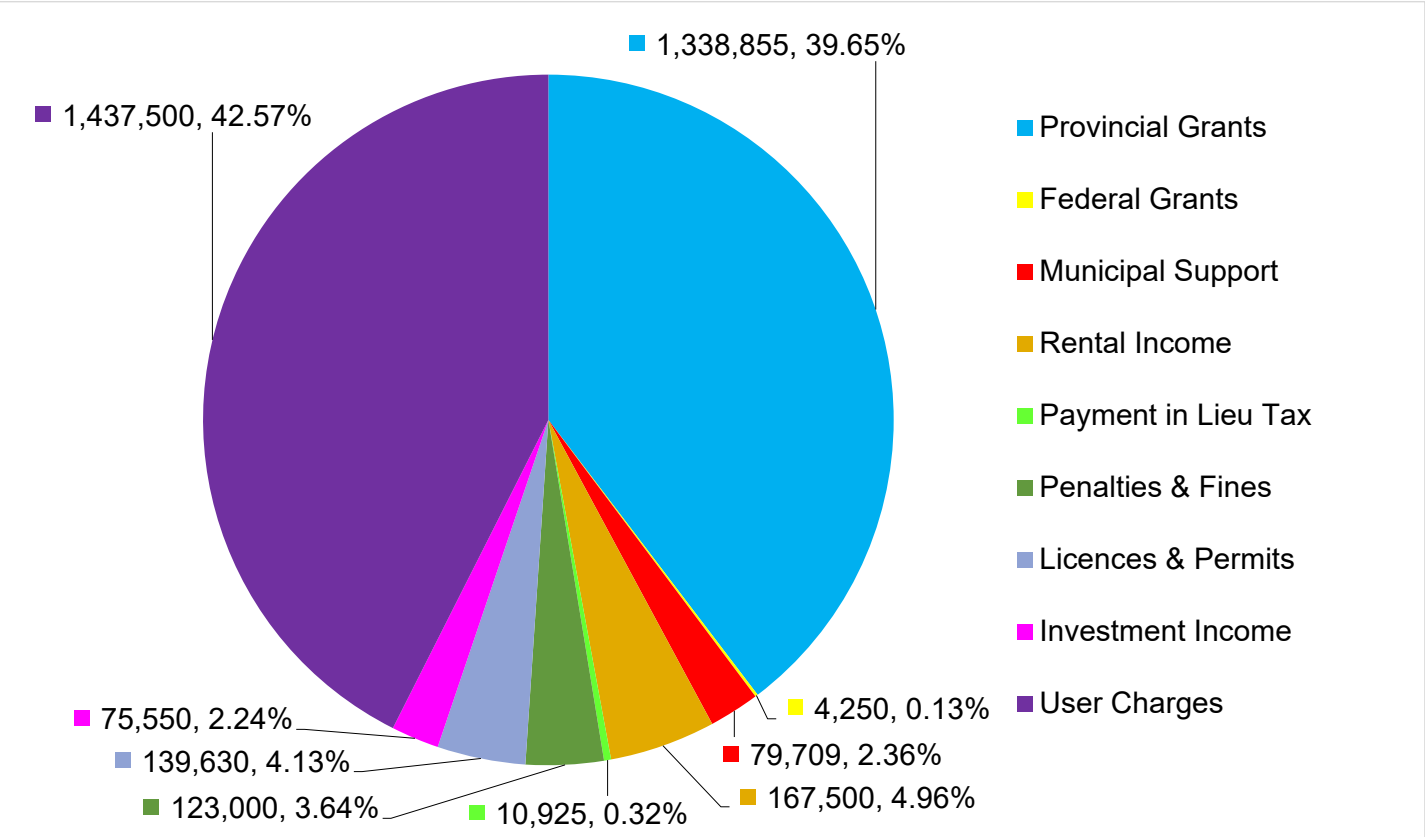
\$ 8,229,830.00



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Summary of Operating Revenues:

\$ 3,396,476.00







HASTINGS  
*Centre Hastings*  
COUNTY